IN THE CLAIMS

1. (Original) A method for use by at least one entity in participating in a collaborative information exchange with at least one other entity, the method comprising the steps of:

obtaining annotation data, the annotation data comprising one or more links to information associated with the collaborative information exchange; and

transmitting at least a portion of the annotation data to the at least one other entity such that the at least one other entity may access at least a portion of the information associated with the collaborative information exchange by selecting at least one of the one or more links.

- 2. (Currently Amended) The method of claim 1, wherein selection of a link at least one of the one or more links permits the at least one other entity to access the information on a need basis.
- 3. (Currently Amended) The method of claim 1, wherein a link at least one of the one or more links may be selected by the at least one other entity at a time not contemporaneous with the time of receipt of the annotation data.
 - 4. (Original) The method of claim 1, wherein the annotation data is schema-less.
- 5. (Original) The method of claim 1, further comprising the step of embedding information in a message transferred between the at least one entity and the at least one other entity.
- 6. (Original) The method of claim 5, wherein the embedded information enables a status tracking function.
- 7. (Original) The method of claim 6, wherein at least a portion of the embedded information is employed to cause notification of one or more entities about a status or an action.
 - 8. (Original) The method of claim 7, wherein the notification is in the form of an alert type.

- 9. (Original) The method of claim 1, wherein messages exchanged between the at least one entity and the at least one other entity are governed by one or more message exchange patterns.
- 10. (Original) The method of claim 9, wherein the one or more message exchange patterns comprise at least one of a construct and a primitive.
- 11. (Original) The method of claim 9, wherein the one or more message exchange patterns control at least one of non-structural and non-deterministic information exchange flow.
- 12. (Original) The method of claim 1, wherein the obtaining step further comprises retrieving the annotation data from storage.
- 13. (Original) The method of claim 1, wherein the obtaining step further comprises generating the annotation data.
- 14. (Currently Amended) The method of claim 1, wherein the annotation data comprises one or more of: (i) an indication of organizational data entities; (ii) a specification of collaborating entities; (iii) a specification of content type pertinent to <u>the</u> collaborating entities; (iv) a specification of access control information; (v) a specification of dependency information for <u>the</u> organizational data entities; and (vi) a specification of a type of business construct defining collaboration activity.
- 15. (Original) The method of claim 14, wherein at least a portion of the annotation data and status information embedded in a received message are used to determine an individual or an authority to be notified.
- 16. (Original) The method of claim 1, wherein the collaborative information exchange is performed in accordance with a design collaboration application.

- 17. (Original) The method of claim 16, wherein at least one collaborating entity communicates with the design collaboration application.
- 18. (Original) The method of claim 1, modifying at least one of the annotation data and organizational data, based on changes in at least one of project, task and people assignments.
- 19. (Original) Apparatus for use by at least one entity in participating in a collaborative information exchange with at least one other entity, the apparatus comprising:

a memory; and

at least one processor coupled to the memory and operative to: (i) obtain annotation data, the annotation data comprising one or more links to information associated with the collaborative information exchange; and (ii) transmit at least a portion of the annotation data to the at least one other entity such that the at least one other entity may access at least a portion of the information associated with the collaborative information exchange by selecting at least one of the one or more links.

- 20. (Currently Amended) The apparatus of claim 19, wherein selection of a link at least one of the one or more links permits the at least one other entity to access the information on a need basis.
- 21. (Currently Amended) The apparatus of claim 19, wherein a link at least one of the one or more links may be selected by the at least one other entity at a time not contemporaneous with the time of receipt of the annotation data.
 - 22. (Original) The apparatus of claim 19, wherein the annotation data is schema-less.
- 23. (Original) The apparatus of claim 19, wherein the at least one processor is further operative to embed information in a message transferred between the at least one entity and the at least one other entity.

- 24. (Original) The apparatus of claim 19, wherein messages exchanged between the at least one entity and the at least one other entity are governed by one or more message exchange patterns.
- 25. (Original) The apparatus of claim 19, wherein the obtaining operation further comprises retrieving the annotation data from storage.
- 26. (Original) The apparatus of claim 19, wherein the obtaining operation further comprises generating the annotation data.
- 27. (Original) The apparatus of claim 19, wherein the annotation data comprises one or more of: (i) an indication of organizational data entities; (ii) a specification of collaborating entities; (iii) a specification of content type pertinent to collaborating entities; (iv) a specification of access control information; (v) a specification of dependency information for organizational data entities; and (vi) a specification of a type of business construct defining collaboration activity.
- 28. (Original) The apparatus of claim 19, wherein the collaborative information exchange is performed in accordance with a design collaboration application.
- 29. (Currently Amended) An article of manufacture for use by at least one entity in participating in a collaborative information exchange with at least one other entity, comprising a machine computer readable storage medium containing one or more programs which when executed implement the steps of:

obtaining annotation data, the annotation data comprising one or more links to information associated with the collaborative information exchange; and

transmitting at least a portion of the annotation data to the at least one other entity such that the at least one other entity may access at least a portion of the information associated with the collaborative information exchange by selecting at least one of the one or more links. 30. (Currently Amended) Apparatus for use in participating in a collaborative information exchange between one entity and at least one other entity, the apparatus comprising:

an annotation data generation tool for generating annotation data, the annotation data comprising one or more links to information associated with the collaborative information exchange;

a collaborative directory coupled to the annotation data generation tool for storing the generated annotation data; and

an annotation data manager coupled to the collaborative directory for managing the annotation data such that the at least one other entity, upon receiving at least a portion of the annotation data from the one entity, may access at least a portion of the information associated with the collaborative information exchange by selecting at least one of the one or more links.

- 31. (Original) The apparatus of claim 30, wherein the annotation data manager is responsive to a collaboration pattern, the collaboration pattern representing iterative actions that may occur between the one entity and the at least one other entity.
- 32. (Original) The apparatus of claim 30, wherein the annotation data comprises a schemaless annotation structure.
- 33. (Original) The apparatus of claim 30, further comprising a web-based interface for use in participating in the collaborative information exchange.
- 34. (Original) The apparatus of claim 30, wherein the collaborative directory serves as a hub for managing collaborative resources of multiple organizations that use the hub as a central place to perform business collaboration.
- 35. (Original) A method of deploying a business collaboration system, the method comprising the steps of:

deploying at least one on-demand business collaboration hyperchain-based management apparatus for use in one or more of:

defining at least one business collaboration process template;

creating at least one set of data constructs;

selecting at least one other collaborating entity for information exchange capable of acting on at least one set of business constructs;

customizing a process template to support a selected set of business constructs; and generating at least one set of activities in a business construct with initial collaborative data entities.

36. (Original) A method for providing a service, in accordance with a service provider, to allow at least one entity to participate in a collaborative information exchange with at least one other entity, the method comprising the steps of:

deploying a collaborative information exchange system that allows the at least one entity to:
(i) obtain annotation data, the annotation data comprising one or more links to information associated with the collaborative information exchange; and (ii) transmit at least a portion of the annotation data to the at least one other entity such that the at least one other entity may access at least a portion of the information associated with the collaborative information exchange by selecting at least one of the one or more links.